UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 8-K

CURRENT REPORT Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported)

June 7, 2022

OIL-DRI CORPORATION OF AMERICA

(Exact name of the registrant as specified in its charter)

Delaware 001-12622 36-2048898

(State or other jurisdiction of incorporation or organization)

Commission File Number

(I.R.S. Employer Identification No.)

410 North Michigan Avenue, Suite 400 <u>60611-4213</u> <u>Chicago, Illinois</u> (Zip Code) (Address of principal executive offices)

Registrant's telephone number, including area code (312) 321-1515

(Former name or former address, if changed since last report.)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, par value \$0.10 per share	ODC	New York Stock Exchange

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company \Box

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 2.02 Results of Operations and Financial Condition.

On June 7, 2022, Oil-Dri Corporation of America (the "Registrant") issued a press release announcing its results of operations for its third quarter ended April 30, 2022. A copy of the press release is attached as Exhibit 99.1, and the information contained therein is incorporated herein by reference. The information contained in this Item 2.02, including Exhibit 99.1, shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act"), and it shall not be deemed incorporated by reference into any filing under the Exchange Act or the Securities Act of 1933, as amended, except as shall be expressly set forth by specific reference in such filing.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits Exhibit		
Number		Description of Exhibits
99.1	Press Release of the Registrant dated June 7, 2022	

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

OIL-DRI CORPORATION OF AMERICA

By: /s/ Laura G. Scheland

Laura G. Scheland Vice President and General Counsel

Date: June 7, 2022



News Announcement

For Immediate Release

Exhibit 99.1

Oil-Dri Announces Results for the Third Quarter and Record Sales for the First Nine-Months of Fiscal 2022

CHICAGO- (June 7, 2022) - Oil-Dri Corporation of America (NYSE: ODC), producer and marketer of sorbent mineral products, today announced results for its third quarter and first nine-months of fiscal year 2022.

(in thousands, except per share amounts)		nird Quarter nded April 30,		Year to Date Ended April 30,			
	2022	2021	Change	2022	2021	Change	
Consolidated Results							
Net Sales	\$85,761	\$76,255	12%	\$255,431	\$226,852	13%	
Net (Loss) Income Attributable to Oil-Dri	(\$2,109)	\$2,227	(195)%	\$478	\$10,510	(95)%	
(Loss) Earnings per Common Diluted Share	(\$0.32)	\$0.32	(200)%	\$0.06	\$1.49	(96)%	
Business to Business							
Net Sales	\$31,375	\$26,293	19%	\$92,928	\$80,098	16%	
Segment Operating Income*	\$5,716	\$6,421	(11)%	\$20,052	\$20,816	(4)%	
Retail and Wholesale							
Net Sales	\$54,386	\$49,962	9%	\$162,503	\$146,754	11%	
Segment Operating (Loss) Income*	(\$3,113)	\$1,855	(268)%	(\$2,113)	\$8,483	(125)%	
Segment Operating Income Excluding Goodwill Impairment*/	\$2,531	\$1,855	36%	\$3,531	\$8,483	(58)%	

* Segment operating income for three months and nine months ended April 30, 2021 have been adjusted for an immaterial correction of an error. See Note 1 of the unaudited Notes to the Condensed Consolidated Financial Statements in our Quarterly Report on Form 10-Q for the nine months ended April 30, 2022.

† Please refer to Reconciliation of Non-GAAP Financial Measures below for a reconciliation of Non-GAAP items to the comparable GAAP measures.

Daniel S. Jaffee, President and Chief Executive Officer, stated. "Despite the volatile macroeconomic environment, I am encouraged by our increased consolidated net sales for the third quarter over the prior year and the gradual recovery of compressed margins. We have also achieved record consolidated net sales for the first nine-months of fiscal 2022. With several rounds of price increases behind us and more planned for the fourth quarter, we are on our way to enhanced profitability. For the first time since last fiscal year, I am pleased to report that we have achieved an increase in quarterly gross profit over the prior year. However, the impact of a one-time non-cash goodwill impairment charge resulted in an operating loss. Had this not occurred, we would have experienced an operating gain. As we continue into the last quarter of our fiscal year, we remain dedicated to further optimizing profitability and strengthening our manufacturing operations to support the growth we anticipate in our future."



Consolidated Results

Consolidated net sales reached \$86 million for the third quarter of fiscal 2022, a 12% increase over the same period last year. All of our principal products achieved revenue growth, primarily driven by price increases and, to a lesser extent, by higher volume. Sales from cat litter, fluids purification and industrial & sports products fueled a significant portion of the growth. Third quarter consolidated gross profit increased by approximately \$664,000 or 4%, with margins of 18.2% in fiscal 2022 compared to 19.6% in fiscal 2021. This marks the second consecutive quarter of margin improvement within the current fiscal year, demonstrating that our pricing actions are catching up with inflationary cost pressures. Domestic cost of goods sold per ton increased 11% compared to the prior year as a result of challenges including inflation, supply chain disruptions and logistics delays.

In the third quarter of fiscal 2022, consolidated operating loss was approximately \$4.0 million compared to operating income of \$1.9 million in fiscal 2021. The loss was due to a one-time non-cash goodwill impairment charge of \$5.6 million for the Retail & Wholesale ("R&W") Products Group. It was determined that the carrying value had exceeded its fair value due to the adverse impacts of rising costs on our gross margins. There was no recorded impairment loss for the Business to Business ("B2B") Products Group. Excluding this goodwill impairment charge, consolidated operating income for the third quarter of fiscal 2022 was \$1.6 million. Consolidated selling, general and administrative ("SGA") expenses increased by 8% in the third quarter versus the prior year. A reduction in advertising spending was offset by higher expenditures on compliance penalties caused by supply chain disruptions and other costs to support the business.

The company experienced an income tax benefit of \$1.7 million in the third quarter of fiscal year 2022 compared to a \$24,000 benefit in the same period last year. This increased benefit was driven primarily by the tax impact of the aforementioned goodwill impairment. Consolidated net loss attributed to Oil-Dri was \$2.1 million in the third quarter of fiscal 2022 compared to net income of \$2.2 million in the same period of fiscal 2021.

Cash and cash equivalents decreased to \$23 million at the end of the third quarter of fiscal 2022 as compared to \$30 million at the end of same period last year. The Company purchased 151,913 shares of Oil-Dri's Common Stock with a total value of approximately \$4.3 million in the third quarter of fiscal 2022.

Product Group Review

The Business to Business Products Group's third quarter of fiscal 2022 revenues reached \$31 million, a 19% gain over the prior year. All principal products within the B2B Products Group demonstrated topline growth. Sales of fluids purification and agricultural products drove the majority of the increase, followed by revenue gains from our animal



health and co-packaged coarse cat litter businesses. Fluids purification product sales were \$14 million, a 16% increase over the prior year. This growth was primarily driven by higher sales to North America as a result of increased pricing and elevated demand of our products. Expanded distribution to both new and existing customers contributed to higher bleaching clay revenues, while a return to air travel has boosted customers' need for our jet fuel purification products. Third quarter sales of agricultural products reached an all-time high of approximately \$8 million which reflects a 20% increase over the same period last year. Higher prices contributed to the majority of this revenue improvement, and to a lesser extent, volume increases. Our animal health business showed strong growth both domestically and internationally as demonstrated by third quarter sales of \$5 million, a 23% increase over the same period last year. This success is a direct result of our strategic focus and increased SG&A efforts to grow this area of our business. Revenue increases were primarily concentrated in North America due to expanded customer distribution and a new product line. Third quarter sales to China rose 40% over the prior year despite COVID-19 restrictions and quarantine requirements imposed within the country. Sales to Latin America also increased but were offset by revenue declines in Mexico and Asia. Our co-packaging coarse cat litter business experienced net sales of \$4 million, an increase of 25% in the third quarter compared to the prior year. This topline growth was primarily driven by higher pricing and, to some extent, an increase in volume.

Operating income for the B2B Products Group was \$5.7 million in the third quarter of fiscal 2022 compared to \$6.4 million in fiscal 2021, reflecting an 11% decrease. Higher sales were offset by inflation on cost of goods sold and a 34% increase in SG&A expenses over last year. These elevated SG&A costs primarily relate to growing our animal health business.

The Retail and Wholesale Products Group's third quarter revenues reached \$54 million, or a 9% gain over the prior year. Leading drivers of this growth were an 8% increase in global cat litter sales and an 11% increase in global industrial and sports products revenues. Pricing actions, expanded distribution and organic volume increases contributed to the revenue enhancement. Both our scoopable and coarse cat litter products demonstrated growth in the third quarter resulting in a 7% improvement in domestic cat litter revenues. Sales from our combined domestic branded and private label lightweight litter items rose 13% in the third quarter of fiscal 2022 compared to the prior year. Once again, we exceeded the lightweight litter sub-category sales growth of 9% for the 12-week period ended April 23, 2022, according to third-party research data for retail sales². Topline growth of 16% from our domestic industrial and sports business was also achieved in the third quarter of fiscal 2022 over the prior year. Sales within this area of our business reached an all-time record high, mainly due to increased prices in response to rising costs, and to a lesser degree, from higher demand.

Operating loss for the R&W Products Group was \$3.1 million in the third quarter of fiscal year 2022 compared to operating income of \$1.9 million in fiscal year 2021. This loss is due to the aforementioned \$5.6 million goodwill impairment. Excluding this one-



time non-cash charge, third quarter of fiscal 2022 operating income for the R&W Group was \$2.5 million, a 36% increase over the prior year. Revenue gains and reduced SG&A expenses were partially offset by significant inflation on cost of goods. SG&A expenses for the third quarter of fiscal year 2022 declined by 7% from last year.

The Company will host its third quarter of fiscal 2022 earnings discussion via webcast on June 8, 2022 at 9:00 a.m. Central Time. Participation details are available on the company's website's Events page.

Non-GAAP Financial Information

In addition to the results reported in accordance with accounting principles generally accepted in the United States (GAAP) included throughout this press release, the Company has provided information regarding "Segment Operating Income Excluding Goodwill Impairment," a non-GAAP financial measure. This financial measure excludes a one-time non-cash goodwill impairment charge in the third quarter of fiscal year 2022. This non-GAAP financial measure is intended to serve as a supplement to the results provided in accordance with GAAP. Management believes that such information provides an additional measurement and consistent historical comparison of the Company's performance and further believes that this non-GAAP financial measure is useful to both management and investors in their analysis of the Company's financial position and results of operations by excluding a one-time impairment charge that is not indicative of the Company's operating performance or that may obscure trends useful in evaluating the Company's continuing operating activities. The non-GAAP financial measure, as determined and presented by the Company, may not be comparable to related or similarly titled measures reported by other companies. A reconciliation of the non-GAAP financial measures to the most directly comparable GAAP measures is available in this news release.

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¹See Note 5 of the unaudited Notes to the Condensed Consolidated Financial Statements in our Quarterly Report on Form 10-Q for the nine months ended April 30, 2022.

²Based in part on data reported by NielsenIQ through its Scantrack Service for the Cat Litter Category in the 12-week period ended April 23, 2022, for the U.S. xAOC+Pet Supers market. Copyright © 2022 Nielsen.

Oil-Dri Corporation of America is a leading manufacturer and supplier of specialty sorbent products for the pet care, animal health and nutrition, fluids purification, agricultural ingredients, sports field, industrial and automotive markets. Oil-Dri is vertically integrated which enables the company to efficiently oversee every step of the process from research and development to supply chain to marketing and sales. With 80 years of experience, the company continues to fulfill its mission to Create Value from Sorbent Minerals.

"Oil-Dri" is a registered trademark of Oil-Dri Corporation of America.



Certain statements in this press release may contain forward-looking statements that are based on our current expectations, estimates, forecasts and projections about our future performance, our business, our beliefs, and our management's assumptions. In addition, we, or others on our behalf, may make forward-looking statements in other press releases or written statements, or in our communications and discussions with investors and analysts in the normal course of business through meetings, webcasts, phone calls, and conference calls. Words such as "expect," "outlook," "forecast," "would," "could," "should," "project," "intend," "plan," "continue," "believe," "seek," "estimate," "anticipate," "may," "assume," "potential," and variations of such words and similar expressions are intended to identify such forward-looking statements, which are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995.

Such statements are subject to certain risks, uncertainties and assumptions that could cause actual results to differ materially including, but not limited to, the dependence of our future growth and financial performance on successful new product introductions, intense competition in our markets, volatility of our quarterly results, risks associated with acquisitions, our dependence on a limited number of customers for a large portion of our net sales and other risks, price fluctuations and pressures, increases in costs, disruptions to our and our counterparties' businesses and operations and other uncertainties and assumptions that are described in Item IA (Risk Factors) of our Quarterly Report on Form 10-Q for the quarter ended April 30, 2022 and our most recent Annual Report on Form 10-K and other reports we file with the Securities and Exchange Commission. Should one or more of these or other risks or uncertainties materialize, or should underlying assumptions prove incorrect, our actual results may vary materially from those anticipated, intended, expected, believed, estimated, projected, planned or otherwise expressed in any forward-looking statements. You are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of this press release. Except to the extent required by law, we do not have any intention or obligation to update publicly any forward-looking statements after the distribution of this press release, whether as a result of new information, future events, changes in assumptions, or otherwise.

Category: Earnings

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Third Quarter Ended April 30

CONSOLIDATED STATEMENTS OF OPERATIONS

(in thousands, except per share amounts) (unaudited)

(unaudited)	I nird Quarter Ended April 30,								
		2022	% of Sales		2021	% of Sales			
Net Sales	\$	85,761	100.0 %	\$	76,255	100.0 %			
Cost of Sales (1)		(70,131)	(81.8)%		(61,289)	(80.4)%			
Gross Profit		15,630	18.2 %		14,966	19.6 %			
Selling, General and Administrative Expenses (1)		(14,013)	(16.3)%		(13,035)	(17.1)%			
Loss on Impairment of Goodwill		(5,644)	(6.6)%		—	<u> %</u>			
Operating (Loss) Income		(4,027)	(4.7)%		1,931	2.5 %			
Interest Expense		(378)	(0.4)%		(186)	(0.2)%			
Other Income, Net		553	0.6 %		417	0.5 %			
(Loss) Income Before Income Taxes		(3,852)	(4.5)%		2,162	2.8 %			
Income Tax Benefit		1,719	2.0 %		24	<u> %</u>			
Net (Loss) Income		(2,133)	(2.5)%		2,186	2.9 %			
Net Loss Attributable to Noncontrolling Interest		(24)	<u> </u>		(41)	(0.1)%			
Net (Loss) Income Attributable to Oil-Dri	\$	(2,109)	(2.5)%	\$	2,227	2.9 %			
Net (Loss) Income Per Share: Basic Common	\$	(0.32)		\$	0.32				
Basic Class B Common	\$	(0.24)		\$	0.24				
Diluted Common	\$	(0.32)		\$	0.32				
Diluted Class B Common	\$	(0.24)		\$	0.24				
Avg Shares Outstanding: Basic Common		4,932			5,133				
Basic Class B Common		1,939			1,925				
Diluted Common (2)		4,932			5,242				
Diluted Class B Common (2)		1,939			1,965				

(1) Subsequent to the issuance of our Annual Report on Form 10-K for the fiscal year ended July 31, 2020, we identified an immaterial error in our historical financial statements related to the classification of certain costs as selling, general and administrative expenses as it relates to the production of our inventory and should be classified as cost of sales. These costs generally relate to our annual discretionary bonus and 401(k) employer match for our manufacturing employees, employee salaries for individuals in our support functions that spend a portion of their time related to our manufacturing operations such as IT, and other costs mostly related to consultants and outside services. Since the error was not material to any prior period interim or annual financial statements, we have adjusted for these errors by revising our historical consolidated financial statements. See Note 1 of the unaudited Notes to the Condensed Consolidated Financial Statements in our Quarterly Report on Form 10-Q for the three months ended April 30, 2022 for further information about amounts included in this line item for the periods presented.

(2) The effect of Basic Common and Basic Class B Common potential common stock equivalents related to non-vested restricted stock of 101 and 19, respectively, were excluded from the computation of average diluted shares outstanding for the three months ended April 30, 2022 as inclusion would have been anti-dilutive.



CONSOLIDATED STATEMENTS OF OPERATIONS

(in thousands, except per share amounts) (unaudited)

(unautreu)						
	Nine Months Ended April 30,					
		2022	% of Sales		2021	% of Sales
Net Sales	\$	255,431	100.0 %	\$	226,852	100.0 %
Cost of Sales (1)		(210,397)	(82.4)%		(176,417)	(77.8)%
Gross Profit		45,034	17.6 %		50,435	22.2 %
Selling, General and Administrative Expenses (1)		(41,054)	(16.1)%		(39,083)	(17.2)%
Loss on Impairment of Goodwill		(5,644)	(2.2)%		—	<u> %</u>
Operating (Loss) Income		(1,664)	(0.7)%		11,352	5.0 %
Interest Expense		(868)	(0.3)%		(542)	(0.2)%
Other Income, Net		1,760	0.7 %		1,264	0.6 %
(Loss) Income Before Income Taxes		(772)	(0.3)%		12,074	5.3 %
Income Tax Benefit (Expense)		1,195	0.5 %		(1,651)	(0.7)%
Net Income		423	0.2 %		10,423	4.6 %
Net Loss Attributable to Noncontrolling Interest		(55)	<u> %</u>		(87)	%
Net Income Attributable to Oil-Dri	\$	478	0.2 %	\$	10,510	4.6 %
Net Income Per Share: Basic Common	\$	0.06		\$	1.52	
Basic Class B Common	\$	0.05		\$	1.14	
Diluted Common	\$	0.06		\$	1.49	
Diluted Class B Common	\$	0.05		\$	1.11	
Avg Shares Outstanding: Basic Common		5,042			5,144	
Basic Class B Common		1,933			1,928	
Diluted Common		5,153			5,256	
Diluted Class B Common		1,963			1,969	

(1) Subsequent to the issuance of our Annual Report on Form 10-K for the fiscal year ended July 31, 2020, we identified an immaterial error in our historical financial statements related to the classification of certain costs as selling, general and administrative expenses as it relates to the production of our inventory and should be classified as cost of sales. These costs generally relate to our annual discretionary bonus and 401(k) employer match for our manufacturing employees, employee salaries for individuals in our support functions that spend a portion of their time related to our manufacturing operations such as IT, and other costs mostly related to consultants and outside services. Since the error was not material to any prior period interim or annual financial statements, we have adjusted for these errors by revising our historical consolidated financial statements. See Note 1 of the unaudited Notes to the Condensed Consolidated Financial Statements in our Quarterly Report on Form 10-Q for the nine months ended April 30, 2022 for further information about amounts included in this line item for the periods presented.



CONSOLIDATED BALANCE SHEETS

(in thousands, except per share amounts) (unaudited)

		As of A	pril 30,		
		 2022		2021	
Current Assets					
Cash and Cash Equivalents		\$ 22,825	\$	30,318	
Accounts Receivable, Net		43,287		39,088	
Inventories		34,951		23,584	
Prepaid Expenses and Other Assets		 12,639		10,880	
Total Current Assets		 113,702		103,870	
Property, Plant and Equipment, Net		102,230		91,198	
Other Noncurrent Assets		 25,520		34,566	
Total Assets		\$ 241,452	\$	229,634	
Current Liabilities					
Current Maturities of Notes Payable		\$ 1,000	\$	1,000	
Accounts Payable		10,099		6,912	
Dividends Payable		1,845		1,795	
Other Current Liabilities		28,463		26,202	
Total Current Liabilities		41,407		35,909	
Noncurrent Liabilities					
Notes Payable		32,788		8,871	
Other Noncurrent Liabilities		 21,502		31,915	
Total Noncurrent Liabilities		 54,290		40,786	
Stockholders' Equity		145,755		152,939	
Total Liabilities and Stockholders' Equity		\$ 241,452	\$	229,634	
Book Value Per Share Outstanding		\$ 20.90	\$	21.63	
Acquisitions of:					
Property, Plant and Equipment	Third Quarter	\$ 5,438	\$	3,159	
	Year To Date	\$ 16,012	\$	10,757	
Depreciation and Amortization Charges	Third Quarter	\$ 3,261	\$	3,588	
	Year To Date	\$ 10,034	\$	10,653	



CONSOLIDATED STATEMENTS OF CASH FLOWS

(in thousands) (unaudited)

For the Nine Months Ended							
ril 30,							
1							
10,423							
10,653							
—							
(3,864)							
524							
(4,227)							
(4,070)							
(656)							
(443)							
(2,083)							
8,340							
(10,757)							
4							
(10,753)							
_							
_							
(5,399)							
(2,925)							
(8,324)							
165							
(10,572)							
40,890							
30,318							



RECONCILIATION OF NON-GAAP FINANCIAL MEASURES

(in thousands) (unaudited)

	Third Quarter Ended April 30,				Year to Date Ended April 30,			
		2022		2021		2022		2021
RETAIL AND WHOLESALE								
GAAP: Segment Operating Loss	\$	(3,113)	\$	1,855	\$	(2,113)	\$	8,483
Goodwill Impairment Loss	\$	5,644	\$	_	\$	5,644	\$	
Non-GAAP: Segment Operating Income excluding Goodwill Impairment	\$	2,531	\$	1,855	\$	3,531	\$	8,483